

Make Money by minding your P and Q.

Two pertinent questions:

How will you or your company make more money this year than last year?





Can we focus on how to make more money?

KNOW the Income Statement

\$ REVENUE

- Cost of goods sold
- Sell, Gen &Admin

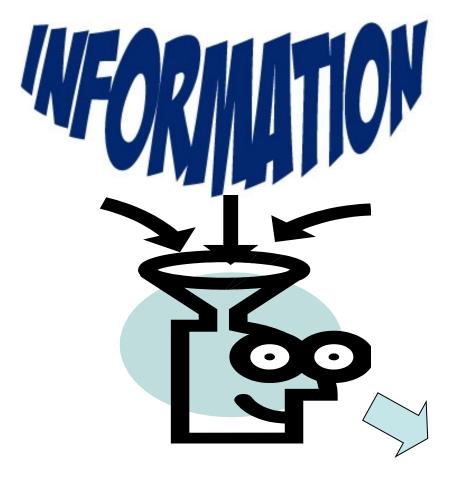
Operating Income

- -Interest Expense
- -Taxes
- \$ Net Income

The Income Statement is a tool to focus you as a business owner, manager on measuring and planning to make money.

Net Income = Profit
Profits go back into a
business or to a
dividend to owner(s)





Well prepared financial statements will help you look for money making opportunities and help you prioritize the best way to invest time, skills and money.

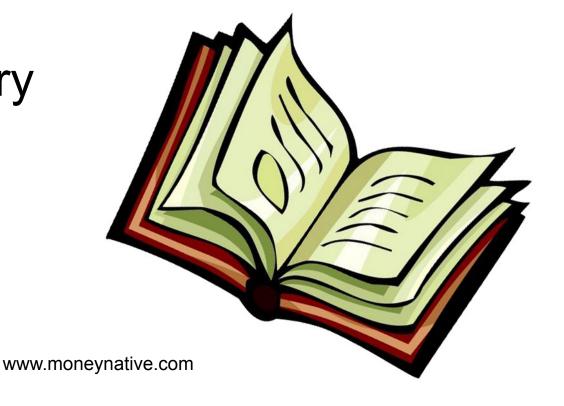
ACTIONABLE IDEA\$

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Two Basics

of the income statement

- Top Line Story
- Margin Story



The Top Line Story*

The company is growing revenues to increase earnings.

How can revenue grow?

↑ QUANTITY * ↑ PRICE

†growth either organic or acquired

The top line refers to the revenue line of the income statement. It is considered the most important line item of the income statement.

The Margin Story*

The company is lowering its costs to boost profit.

COGS → labor, materials, supplies

SG&A → sales force corporate office, facilities costs, information systems

How low can costs go and still provide quality?

Margin = costs / revenue; there are 3 types gross margin, operating margin and net profit margin

Assets (balance sheet) Generate Revenues and Profits

What assets can you use or buy or create that will increase revenues?

REVENUE = Price X Quantity

Example: A restaurant's basic business is to buy food, fix it up and sell it. To estimate revenue a manager must first determine the quality of food it buys, and the staff's ability to prepare it.

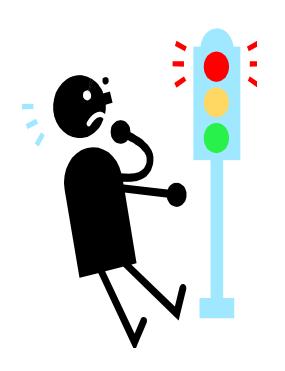
How do you do better than competitors?

- Financial statements can help you compare your business to competitors.
- Focus on how to either increase customer revenues, or decrease their costs.



Hope is not a good story

Stay away from opportunities that have no direct effect on ↑ revenues. These HOPE stories lack thoughtful analysis.



Common hope stories:

- I will compete by lowering price of my service or good.
- I will give my product away for free to get exposure.
- I know the economy will improve.